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PROCEEDINGS OF INDUCTION CEREMONY FOR PROF. NANA ABA APPIAH AMFO AS VICE-CHANCELLOR

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ORDER OF PROCEEDINGS

October 26, 2021 at 5.00 p.m.

- Guests Seated
- Procession
- Dawuro
- National Anthem
- Declaration of Purpose:
 Mrs. Emelia Agyei-Mensah, Registrar
- Welcome Address:
 Mrs. Mary Chinery-Hesse, Chancellor
- Interlude: Ghana Police Band
- Introduction of Vice-Chancellor: Justice Sophia A.B. Akuffo (Rtd.), Chair of Council
- Interlude: Ghana Dance Ensemble
- Dedication of Gown:
 Rev. George Amoako-Nimako,
 Praise Community Church, Adenta
- Robing of Vice-Chancellor by Chancellor and Chair of Council
- Chancellor administers Oath of Office
- Interlude: University of Ghana Jubilee Choir Hymn: Now Praise we Great and Famous Friends

- Seperewa
- Inaugural Address: Professor Nana Aba Appiah Amfo, Vice-Chancellor
- Remarks by Special Guest:
 H.E. Nana Addo Dankwa Akufo-Addo
 President of the Republic of the Ghana
- Chancellor's Closing Remarks
- Announcements
- University Anthem
- Recession
- Refreshments

In Attendance:

Ghana Police Band University of Ghana Jubilee Choir Ghana Dance Ensemble

DECLARATION OF PURPOSE BY MRS. EMELIA AGYEI-MENSAH, REGISTRAR

Your Excellency the President of the Republic of Ghana, Madam Chancellor,

Your Ladyship the Chair of Council

Ministers of State and members of Parliament both past and present,

Pro-Vice-Chancellor, Research, Innovation and Development,

Provosts, Deans and Directors,

Past and present officials of the University of Ghana,

Distinguished traditional rulers,

Members of the diplomatic corps,

Staff and students of the University,

Officials of sister universities,

Distinguished ladies and gentlemen gathered here and joining us online from around the world:

Good evening and welcome to the Great Hall of the University of Ghana and to this ceremony to swear into office the 13th Executive Head of the University of Ghana, and the first woman to hold this position.

In accordance with the University of Ghana Act, 2010, (Act 806): a Search Committee was duly constituted in 2020 to propose a successor to the former Vice-Chancellor, for the consideration of Council.

The University Council, at its meeting on Wednesday, 20th October, 2021, considered the report of the Search Committee, and appointed Professor Nana Aba Appiah Amfo as Vice-Chancellor to take effect from today, Tuesday, 26th October, 2021.

The Vice-Chancellor is answerable to the University Council and is the academic and administrative head and chief disciplinary officer of the University. The Vice-Chancellor shall, under the direction of Council, exercise the powers and perform the functions conferred on him or her by section 9 of the Act and the Statutes.

Among other duties, the Vice-Chancellor shall be responsible for driving the overall growth and development of the University under the direction of the Council, and shall have overall authority over the academic, financial and administrative matters.

The University of Ghana Act prescribes that;

- The Principal Officers of the University are the Chancellor, the Chairperson of the University Council and the Vice-Chancellor.
- Prior to their assumption of office, the Chancellor, Chairperson, members of the University Council and the Vice-Chancellor, shall swear the oath of office as prescribed in the Second Schedule of the Constitution and modified in the Schedule to the Act.
- The President shall administer the oath of the Chancellor.
- The Chancellor shall administer the oath to the other officers.

Your Excellency, ladies and gentlemen, we are here today, to witness the taking of the Oath of Office and the Oath of Secrecy by the incoming Vice-Chancellor, Professor Nana Aba Appiah Amfo. As prescribed, these shall be administered by the Chancellor of the University, Mrs. Mary Chinery-Hesse.

Before I take my seat, I would like to take this opportunity to thank all who have worked tirelessly over the last six days to bring this ceremony to fruition, and to you, your Excellency for making the time, at such short notice, to join us for this ceremony.

I will now call on Madam Chancellor to deliver the welcome address for this evening's ceremony.

Thank you.

WELCOME ADDRESS BY MRS. MARY CHINERY-HESSE, CHANCELLOR

Your Excellency the President,

Your Excellency the Vice-President,

Distinguished Speaker of Parliament

Ministers of State and Members of Parliament both past and present,

Your Ladyship, Chairperson and Members of the University Council,

Incoming Vice-Chancellor,

Pro Vice-Chancellor,

Registrar,

Provosts, Deans and Directors,

Members of Convocation,

Former Chairmen of Council,

Former Vice-Chancellors,

Former Pro Vice-Chancellors,

Former Registrars,

Other Former Officers of the University,

Members of the Diplomatic Corps,

Niimei, Naamei, Nananom,

Staff and Students,

Alumni,

Family and friends of the incoming Vice-Chancellor,

Members of the Press Corps,

Guests watching from all around the world,

Distinguished Ladies and Gentlemen,

Good evening.

I welcome you all warmly to today's historic ceremony to induct into office, Professor Nana Aba Appiah Amfo, the very first female to be appointed to the position of Vice-Chancellor of this premier university of Ghana. Your Excellency Nana Addo Dankwa Akufo Addo, President of the Republic of Ghana, a special welcome to this historic induction ceremony.

We are most grateful that, in spite of the short notice, you have made time out of your busy schedule to be our special guest today. We feel very honoured.

Lady Justice Sophia Akuffo, Chairperson of the University of Ghana Council, this is our first official public function together, since the new Council was sworn-in this past July. I use this opportunity to publicly say 'thank you' to you, Mr. President for appointing such an accomplished lady to steer the affairs of the University of Ghana Council.

Madam Chair, hearty congratulations to you and the Members of the Council. The Council you lead is starting out on this very high note. Today, after seventy-three (73) years of the establishment of this institution, your Council has given us the First Lady Vice-Chancellor, Professor Nana Aba Appiah Amfo.

Mr. President, ladies and gentlemen, my heart swells with joy and pride that it is under my Chancellorship that God has chosen to work his purpose out in such a magnificent manner. I can assure you, distinguished ladies and gentlemen, that in 1959 when I matriculated at this University, that a woman would be sworn in as Vice Chancellor would have been considered so far-fetched. Nana Aba, you have smashed a major glass ceiling, and at no mean Institution, than the premier university in Ghana.

Hearty Congratulations, my dear Professor Amfo.

I will administer the Oath of Office to you shortly, after which you will assume full responsibility as the Vice-Chancellor of this great University. Like all human institutions, the University of Ghana has its share of challenges which need to be addressed, some quite urgently. It behoves us all to do our level best to ensure that this University retains an enviable and unassailable niche in the tertiary education space, even globally.

Our rather poor faculty-student ratio continues to worsen; faculty recruitment has barely kept pace with the rising numbers of students coming into our universities. It is my expectation that increasing the use of ICT would help reduce the many teaching challenges. You, our incoming Vice-Chancellor, have played a leading role in mobilizing the use of ICT in teaching and learning, especially during this COVID 19 crisis. Your skills in this regard are particularly relevant.

I have had the opportunity to observe you in your Pro Vice-Chancellor role. I know as a fact that you have admirable team building skills, as well as deep appreciation of the governance machinery of the University of Ghana. You are not taking over as a novice.

We all expect your leadership to see the University through the strategies approved for decentralization, (that is the collegiate system of governance approved in 2014). I am sure you have the capacity to tackle any negative issues that might have come up relating to governance, administration, teaching and research in this regard.

Please promise me that you will carry everyone along transparently, such that unnecessary polarized posturing will be a thing of the past at this Institution.

As Vice-Chancellor, you have the responsibility to lead the institution to achieve its mission and vision. As Chancellor, I pledge to support you to achieve great success. You know my doors will always remain open to you.

Your Excellency, ladies and gentlemen, we are aware that all our well-wishers would have loved to be here in-person to witness the historic swearing-in of our very first Female Vice-Chancellor. Unfortunately, COVID-19 restrictions have forced us to limit the numbers in the Great Hall, and stream the event live. Mr President, as you have often reminded

us, this too shall pass. Thank you all for joining in.

I will now call on the Chairperson of Council to say a few words, as she introduces the in-coming Vice-Chancellor. Madam, you have the floor.

Thank you.

INAUGURAL SPEECH BY PROFESSOR NANA ABA APPIAH AMFO VICE-CHANCELLOR

Your Excellency, Nana Addo Dankwa Akufo-Addo, President of the Republic of Ghana;

Madam Chancellor and Chair of this remarkable occasion, Mrs. Mary Chinery-Hesse;

Your Excellency the Second Lady, Mrs Samira Bawumia;

The Honourable Minister of Education, Dr. Yaw Adutwum;

Chairperson of the University of Ghana Council, Her Ladyship Justice Sophia Akuffo (Rtd);

Ministers and Deputy Ministers of State (past and present);

Honourable Members of Parliament both past and present;

Members of the University Council;

Nananom, Niimei, Naamei;

Nana Susubribi Krobea Asante (Prof. S. K. B Asante) Omanhene of Asante Asokore;

Members of the Diplomatic Corps;

Colleague Vice-Chancellors;

Pro Vice-Chancellors;

Provosts, Deans and Directors;

Faculty, Staff and Students;

The media;

Specially invited guests;

Distinguished Ladies and Gentlemen;

Appreciation

I am awed by this honour done me, by my appointment as the 13th Vice-Chancellor of the University of Ghana and the first female to be so appointed to this office. My heart is full of gratitude to the Lord God Almighty for bringing me this far in my life. He has been my strength and my guide, giving me hope and assurance, when doubt and incertitude were raging. I am thankful to the Council of the University of Ghana for the demonstration of confidence and trust in me by endorsing the recommendation of the Search Committee chaired by His Lordship Justice Jones Victor Mawulorm Dotse.

It has been a long and circuitous process; but in the midst of this faith-refining experience, the overwhelming goodwill and support from countless

people have buoyed me this far. I thank all of you who believed in me; who stayed with me; who encouraged me; who advised me and who prayed with and for me. Some of you never stopped reminding me that I would not get here if God didn't want me here at this time.

The avalanche of congratulatory messages I have received since the announcement of my appointment has been tremendous and humbling. I am grateful to my family – my husband Frank for his unvacillating support over all these years and more especially throughout this period of uncertainty and anxiety; my son Yoofi and my daughters Maame Araba and Efua Benyiwa for their steadfastness; my siblings for keeping faith with me and being resolute. I thank my parents – my late dad, Rev. J. A. Appiah, for bringing me up to make me believe I can achieve whatever I dreamt of. Dad, you missed this day, but I am positive that you are beaming with smiles from heaven, and that you are the proudest dad ever. My mother, Beatrice Abena Anima Appiah, a woman of amazing strength. Mum, you taught me the attributes of resilience, forte and forthrightness; and you live by these.

I wish to thank my Head Pastor, Rev. George Amoako-Nimako, for his unceasing prayer support and assuring and heartening words. I am indebted to all my Destiny Helpers (too numerous to attempt to recount) – your prayers, advice, interventions, and reassuring messages sustained me through this journey. I will continue to count on you all, because the real work is just about to start.

Recognition of the historic moment

Mr. President, Madam Chair, Distinguished Ladies and Gentlemen: Today is a proud moment for me. Exactly thirty years ago this October, I came to this University as a first year (FUE) student. This was after my basic and secondary education in Kumasi, Takoradi, Tarkwa and Cape Coast. I was happy to reunite with my high school and long-lost friends and to pursue my ambition of obtaining higher education, just like any reasonably ambitious young woman. Twenty years ago, in November 2001, after my Master's degree, I returned to begin my lecturing career here. All I did was to look forward to an illustrious career in academia. Competing for the high office of the Vice-Chancellor was definitely not in the career mix. But the Most High God had a plan.

And I stand here, 20 years on, ready to take up the challenging task of leading Ghana's premier university. In these 20 years, I have applied



Prof. Nana Aba Appiah Amfo Vice-Chancellor



Mrs. Mary Chinery-Hesse, Chancellor delivering the Welcome Address



Justice Sophia A.B. Akuffo (Rtd.), Chair of Council introducing the Vice-Chancellor



Prof. Nana Aba Appiah Amfo, being robed by Chancellor Mrs. Mary Chinery-Hesse and Chair of University Council, Justice Sophia A. B. Akuffo (Rtd.)



Vice-Chancellor, Prof. Nana Aba Appiah Amfo, taking the Oath of Office



Prof. Nana Aba Appiah Amfo signs the Oath of Office



Vice-Chancellor, delivering her Inaugural Address



His Excellency Nana Addo Dankwa Akufo-Addo, President of the Republic delivering his Address



H. E. Nana Addo Dankwa Akufo-Addo with Principal Officers and the Registrar



H. E. Nana Addo Dankwa Akufo-Addo in a pose with Council Members



H. E. Nana Addo Dankwa Akufo-Addo flanked by some Members of Senior Management



Vice-Chancellor, Prof. Nana Aba Appiah Amfo with some Members of Convocation



H. E. Nana Addo Dankwa Akufo-Addo with Prof. Nana Aba Appiah Amfo and her family





Cross-section of audience at the ceremony

myself to the essentials of being an academic. I have also learnt, both formally and through experience, the intricacies of higher education management.

Today, the University of Ghana has made history with the induction into office of its first female Vice-Chancellor. It has taken us a while. Seven decades and three years! Other public universities went ahead of us in this advancement in gender equality, but when the University of Ghana did it, we did it in a comprehensive style. My appointment is the last in the series of appointments of female Principal Officers. First, we had our first female Chancellor, then the first female Council Chair and now the first female Vice-Chancellor. So, for the first time ever, the three Principal Officers of the University as by law defined are female. And we topped it up with a female Registrar. It is a bold statement that the University, supported by government, is ready to give true meaning to its fourth strategic priority, Gender and Diversity, by ensuring that merit is rewarded, irrespective of one's gender, background, ethnicity and race.

I would like to salute every woman who ever put herself up for this position. It took four other women competing in previous Vice-Chancellor races, until we got our first female Vice-Chancellor. Each woman who applied for the position built on the audacity of earlier ones who did. I would like to pay tribute to all women academics here at UG, who went ahead of me, particularly all who held competitive administrative positions (such as Deans, Directors and Pro Vice-Chancellors), and significantly to every woman who ever dared to apply for the position of Vice-Chancellor of our noble institution.

I am thanking you today; because you crawled, so I could walk; you walked so I could run; and I am running now so the next generation of women academics and professionals can gallop. Thanks to the colleague female Vice-Chancellors of public universities, past and present, for showing the way: Professor Naana Jane Opoku-Agyeman of University of Cape Coast, Professor Esi Awuah of University of Energy and National Resources, and Professor Rita Akosua Dickson of Kwame Nkrumah University of Science and Technology, I thank you, seniors, for your intrepidity. I know I can count on you for your support.

The Obligation Ahead

Mr. President, Madam Chair, in as much as I am thrilled about this opportunity to be appointed Vice-Chancellor, I am not oblivious of the

onerous responsibilities that come with it, as CEO of arguably the most complex public institution in the country and undeniably the premier university in this country, with a student population of 61,000 and a staff strength of 6500. My job is well cut out for me, and it is no mean one.

Contributions of former Vice-Chancellors

Madam Chair, the University of Ghana has, over the years, lived up to its mandate, but this has not been easy. Each epoch of our existence came along with its own peculiar challenges, some of which persist to date, even as new challenges emerge. Successive Vice-Chancellors have guarded our rich intellectual tradition which I am duty bound to sustain and enrich further.

My Commitment and Vision

Mr. President, Madam Chair, Distinguished Ladies and Gentlemen, My vision as Vice-Chancellor is to create a culture that promotes research, teaching and learning, administrative processes and extension activities driven by technology and anchored in humanism. My vision aligns with our aspiration, as a University, to become a "world-class research-intensive university" with a mission to "create an enabling environment that makes UG increasingly relevant to national and global development through cutting-edge research as well as high-quality teaching and learning".

In our quest to produce knowledge and expert human resources, we will not forget the essence of universities. Whatever we do, we should strive to remain humane, noting that the university should be for the public good. We have what it takes to show the nation the way, and it should not just be by our talk, but we should actually walk the talk. And that is what my leadership stands for. We will face some uncomfortable moments, as we seek after truth and attempt to reconcile our differences. My pledge is to lead us to build our future together.

What we should expect

Mr. President, Madam Chair, University of Ghana's vision is driven by nine strategic priorities. These are: Research; Teaching and Learning; Internal Stakeholders; Gender & Diversity; Institutional Processes; Financial Performance; Asset Management; Monitoring & Evaluation; External Stakeholders. Madam Chair, my overarching plan is to drive the aspirations of UG through technology and humanism. I will do so through six Key Strategic Objectives (KSOs). They are as follows:

- 1. Reinvigorate impactful research in the (applied) sciences and humanities, resulting in increased research income, exponential growth of research outputs such as publications, improved citations and vibrant community engagements.
- 2. Develop technology-driven and robust processes in research management, teaching and learning, and all other institutional processes.
- 3. Strengthen traditional revenue streams and expand alternative income sources to meet our debt obligations as well as our current institutional needs, and ensure the robustness of mechanisms for the prudent management of resources to guarantee value for money, and safeguard sound decision making in all transactions to ensure success and avoid failures and debts.
- 4. Lead a vibrant and responsive governance and management system which empowers the Colleges and Directorates and promotes efficiency, effectiveness, accountability, and a sense of responsibility, while ensuring adherence to UG's basic laws and other relevant (national) laws and regulations.
- 5. Increase UG's visibility and hence rankings by, among others, ensuring a strong web presence through aggressive propagation of our achievements and outputs via appropriate (social) media/web outlets.
- 6. Create a sense of ownership and commitment among students, faculty, staff, and alumni to promote creativity and innovation.

Mr. President, Madam Chair, I will seek to execute these six key strategic objectives while insisting on Innovation, Efficiency, and Humanism. As we pursue our three-pronged core mandate of teaching and learning, research and community engagement/extension, we will innovate, be efficient, and above all, we will remain human. As Vice-Chancellor, I will adopt a doctrine that is centered on humanism. This doctrine holds that as a society, we thrive on collectivism rather than individualism. To implement this, I will harness the individual talents that abound in this university for our collective good. We will unite with oneness of purpose, community, and the strength symbolized by the Adinkra symbol - nkonsonkonson.

I cannot successfully lead this university by working alone or with a small section of people I perceive to be aligned with me. I will inspire our community of academics, staff and students to join hands to improve the state of all aspects of our university and to continue to develop beyond the scope of our imagination. These actions will be guided by our four core values of integrity, commitment, respect and loyalty.

Madam Chair, I will leverage talents in the University of Ghana to advance our research vision to "create a vibrant intellectual climate that stimulates relevant cutting-edge research and community engagement". I will promote creativity and innovation in teaching and learning, driven by technology. Our classrooms will be modernized to allow for the use of modern pedagogical aids which permit, among other things, lecture capture for reuse in non-contact situations. Our faculty will receive continuous training in modern pedagogical skills. My goal as Vice-Chancellor will be for the University to train students who are critical thinkers, technologically adept, humane, culturally sensitive and ready to provide leadership for the country and the continent. I will focus on developing 21st century citizenry skills of our students. It shouldn't matter whether you are an Engineering, Mathematics, Nursing, Political Science or Theatre Arts student. Through our programme content and delivery, our students and graduates ought to be ready for the fourth industrial revolution. Mr. President, drawing a cue from you, I intend to institute a *One Student One Laptop Policy*, where we collaborate with established IT companies to provide our students and staff with their own laptop/handheld devices. Mr. President, in this regard, we will need your support and that of your government to waive taxes for us, making these devices affordable for our students and staff. The need for them to acquire their own laptops/handheld devices is critical in a period where we are upscaling technology to make us functional in the fourth revolution as we live through and beyond a health pandemic.

Mr. President, Madam Chair, as part of a double pronged approach to make our education more accessible to the teeming high school graduates from all over the country, and to upscale graduate education on our main campus, I am supervising the establishment of two City Campuses, already approved by Council. I will monitor their operations and replicate the model in other Learning Centres across the country.

Madam Chair, our internal stakeholders are the key drivers of our strategic processes, it is critical for us to have forward-thinking academics, meticulous

administrators, committed professionals and engaged students who would all work together in a congenial environment to own the processes leading to the realisation of our strategic objectives. Our HR systems, including our recruitment processes, will be reworked to align with our strategy. To motivate staff and faculty, Colleges and Central Administration will be directed to (re)introduce various periodic awards schemes. Some of these I notice have already started.

I will translate my passion for leadership development to help groom the next generation of leaders at UG. This objective will be accomplished through a meritorious programme focused on honing the skills of a cadre of potential leaders through actively involving them in university governance and management, and providing/facilitating structured leadership and management training programmes through a Legon Leadership Academy. I will lead the University to improve our student services through expanded and more accessible careers and counselling services; improved tutorial services; modernised market on Legon campus; increased student accommodation through private participation; and internal and external internship opportunities, driven by an internship policy.

Distinguished Ladies and Gentlemen, it is well established that gender, diversity and inclusion is a mark of world-class institutions; the promotion of these humanistic values definitely improves organisational outlook. We will create a sense of appreciation of diversity and inclusion, I will lead an upgrade of the Office of Students with Special Needs to a Centre for Disability Studies and Advocacy, and develop a phased plan to make our buildings and facilities accessible to differently-abled persons.

Financial Performance

Mr. President, Madam Chair, one of the key issues which has consumed the Management of UG in recent years is our financial liabilities resulting mainly from judgment debts and botched agreements. Mr. President, I would like to make a special appeal to you, for your government to deliver us from this yoke that hinders our growth and efforts to be truly world-class. I am making a special appeal to you to support us clear our unfortunate UGEL debt; so we get a clean slate to start on. We will also, on our part, work hard to increase our alternative income streams. We will increase our research, consultancy and external funding income; increase special programmes across the Colleges, streamline our non-traditional income sources (rental of facilities, agricultural products and produce); operationalise and grow UG and College endowment funds; and continue

to resource our newly established Office of Institutional Advancement to be a major fund-raising unit of the University. Current efforts to minimise waste through stringent financial controls will be sustained.

Madam Chair, the value of a 21st century university is in the wealth of the knowledge it produces, the training it offers and its perceived relevance to its external publics. We will build effective partnerships with our external stakeholders for our mutual benefit. I will continue with efforts to strengthen our alumni relations by working closely with the Alumni Relations office of the Office of Institutional Advancement and the UG Alumni Association Council to revamp sectional alumni groups and deliver projects and programmes of mutual concern.

The success of the implementation of our strategic objectives hinges on our ability to "mainstream and enforce structures and processes for system-wide monitoring and evaluation". We will develop parameters for continuous evaluation of our processes and appointive officers, even as we prepare to start the process of preparing a new ten-year strategic plan (2025 - 2035).

Conclusion

Mr. President, Madam Chair, as I conclude, I would like to remind myself and all that these are challenging times to be a Vice-Chancellor of any University, not least of the premier and most complex University in our country. Over the past 73 years, the University of Ghana has sought to embody what universities stand for. UG has provided an avenue for frank intellectual discourse and succeeded in training highly skilled human resource for our nation and the international community. Our alumni serve in leadership positions at home and abroad; they provide critical workforce for local, regional, and international institutions. The University of Ghana has shown significant leadership in higher education in Ghana and West Africa. We have faced challenges in the past and have always responded with resilient reorganisation and restructuring to get ourselves back on track each and every time. We can only get finer and better as we move towards our 75th anniversary in just about two years.

Madam Chair, as I end, I remember the words of our revered late Emeritus Professor J. H. Kwabena Nketia, captured in our anthem, that we are "the nation's hope and glory, the place that bears the star of peace and bids us all to do our best. Let the great tower of learning inspire both young and old to proceed in unity to uphold the public cause". And so, I reach

out to all associated with Legon, starting with our distinguished alumni (President, Speaker, Chancellor, Council Chair, and our numerous alumni here at home and abroad), our cherished students, ingenious faculty, hardworking staff and our dear friends, all as members of the Legon fraternity to "arise, arise O Legon, defend the cause of freedom, proceed in truth and integrity to make our nation proud". Mr. President, Madam Chair, Distinguished ladies and gentlemen, I believe, we will make it! Let's now get to work to restore and reposition our beloved university on the global stage.

I thank you for your attention.

Ladies and gentlemen.

REMARKS BY NANA ADDO DANKWA AKUFO-ADDO, PRESIDENT OF THE REPUBLIC

Eminent Clergy, Chancellor, Chairperson of the Council, Vice-Chancellor, Members of the Council of State, Deputy Minister for Education, Member of Parliament for Abuakwa North, First Deputy Speaker of Parliament and Member of Parliament for Bekwai, Justices of the Supreme Court, Former Vice-Chancellors, Deputy Governors of the Bank of Ghana, Members of Convocation, Omanhene of Asante Asokore and the other traditional rulers, Alumni and Students, Fellow Ghanaians,

Today is indeed a historic day. From the founding of the University in 1948, 73 years ago, as a result of the work and sacrifice of Ghanaian patriots led by the late immortal Joseph Boakye Dankwah, J.B. to all and sundry, the University has had a succession of Principals and Vice-Chancellors of varying degrees of distinctions but who have all been male. That tradition has now fortunately been broken.

The premier university, the University of Ghana, Legon, has as of now, a new Vice-Chancellor who is female. Professor Nana Aba Appiah Amfo, warm congratulations on your achievements and the best of luck and God's guidance in the discharge of your duties.

Our country is undergoing some significant reforms in higher educational system. The most far reaching of which is the significant broadening of access to education and all levels of the educational structure.

We need to mobilise all the talents and resources of the entire population without discrimination or reserve to make the decisive push of the

social and economic transformation which we all seek for our beloved nation of Ghana.

Those who have the privilege of leadership in our educational structure have unprecedented challenges before them. I am confident that the premier university, has in our new Vice-Chancellor chosen a person who would be adequate to this formidable task.

I congratulate the University Council under the redoubtable leadership of the former Chief Justice Sophia Akuffo for this radical decision. With the female Chancellor in the person of Mrs. Mary Chinery-Hesse, males in the academic hierarchy of Legon may well begin to feel a threatened species. I believe they have no cause to worry. It just happens to be the time of the women. It is okay. They have waited long enough.

Madam Vice-Chancellor, Professor Nana Aba Appiah Amfo, Ayekoo and God's blessings. You will definitely have my support and I will be hopefully, your successful advocate with the Minister for Finance.

Thank you very much.

CLOSING REMARKS BY MRS. MARY CHINERY-HESSE, CHANCELLOR

Your Excellency, Nana Akufo-Addo, President of the Republic of Ghana, Chairperson of the University Council Vice-Chancellor Distinguished Ladies and Gentlemen

We have completed the legal process to have our Lady Vice-Chancellor sworn-in. It's now time to roll up our sleeves and get to work.

On behalf of the University, I would like to say a special 'thank you' to the President, Vice-President and all the very important friends of the University who have taken time off their busy schedules to be present at this ceremony. Your presence has made all the difference in making the ceremony a great success.

Now you have seen her in the Vice-Chancellor's robe, I hope when Professor Amfo comes knocking at your doors for the needed resources to keep the University of Ghana afloat, you will be supportive.

I also wish to thank all those who have been part of the journey in the search for a new Vice-Chancellor, starting with the Search Committee. We appreciate the work that was done leading to the selection and promise to make good use of all the information that was compiled in the course of your work.

Special thanks also go to the University Council for quickly disposing of all the important matters that concern the University, particularly the appointment of a new Vice-Chancellor.

Allow me also to acknowledge past officials of the University for the advice and guidance they have given along the way. We will continue to consult with you, as we work to ensure the growth and development of the University.

To alumni, stakeholders, and friends of the University, I say thank you for joining us to make this a memorable occasion.

The Vice-Chancellor has made a number of promises to the University community and to the nation, at large. We pray for wisdom to enable her carry out these promises, assured of the support of all stakeholders.

Madam Registrar, you have done a great job, getting the whole University involved in the preparations towards this event, and at such short notice. Thank you.

I appreciate all the members of the University who are present here today, and the many more who are participating in this ceremony virtually. I trust that the same uniting spirit will be demonstrated in all aspects of the University's management, governance, and administration.

Finally, hearty congratulations to you again, Madam Vice-Chancellor. I assure you of my unflinching support to you and University Management as you contribute your quota to the growth and development of this great institution.

Thank you all for joining us both physically and virtually, and may God bless us all.